



KANUNGU HC IV- KATAATE HOSPITAL PROJECT

a Public Private Partnership between Kanungu District Local Government and Chaperone International.

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PROJECT STATUS REPORT

January- March 2025

a) Introduction

About Kanungu HC IV- Kataate Hospital Project:

Kanungu HC IV – Kataate Hospital Project is a public private partnership between Kanungu District Local Government and Chaperone International as a means to complement government, community- based and global partners’ efforts in order to upgrade, enhance and sustain infrastructure, personnel, equipment and quality assurance for improved healthcare service delivery. Our cooperation mandate is detailed in a Memorandum of Understanding (cleared by the Solicitor General) and assented to by the parties on 5th July 2022 in line with government of Uganda National Policy on Public Private Partnership in Health, 2012, the Public Private Partnerships Act, 2015 and Kanungu DLG Strategic Development Plan to embrace public private partnerships for improved health sector performance for realization of the National Development Plan III and Vision 2040.

Indeed, Chaperone International with support from Christians in Germany led by Dr. Holger Listle, has in the last 8 years made a contribution of about 3BN UGX including the construction of an operation theatre and installation of state- of – the art equipment for surgery, a hi-tech uninterruptible solar power system, EX20 digital colour doppler ultrasound scan, Oxygen concentrators and a dental unit. The organization also pays salaries, NSSF and taxes for 24 staff. Chaperone International has also funded the renovation and expansion of all wards, laboratory, completion of 4 self- contained private rooms, OPD, kitchen, mortuary, stores and staff quarters as well as training and motivation of staff among other critical aspects.

About Chaperone International

Chaperone International is a Ugandan registered not- for- profit development non-governmental organization with strategic focus on medical services, community health, and research. Chaperone International is implementing a 10- year legal mandate of a public- private partnership hospital project with Uganda’s Ministry of Health and Kanungu District Local Government to upgrade infrastructure, personnel, equipment, logistics and general healthcare service delivery for universal health goals of equity, access, efficiency and quality at Kanungu HCIV- Kataate.

Top Management Team of Chaperone International

S/N	Name	Profession	Position	Contact
1	Dr. Holger W. Listle	(Lead) Surgeon	CEO/ Lead Surgeon	+49176 61715968
2	Mr. Martin Atukwase	Social Worker	Director/ Admin	+256 777 408381
3	Ms. Vastine Natukunda	Accountant	Director/ Finance	+256 782- 845144
4	Dr. Denis Musasizi	Medical Doctor	Clinical Coordinator	+256 788- 299368

b) Main outputs of Kanungu HC IV, Kataate Hospital Project

- a) General and specialized surgeries.
- b) Maternal and child health.
- c) Diagnostics and imaging.
- d) Dental services.
- e) Staff training, development and motivation.
- f) Community health education, outreach and research.
- g) Resource mobilization and stakeholder engagement.
- h) Health Insurance.
- i) Sustainability planning and implementation.
- j) Project Administration.



The major focus of the project is to increase healthcare equity for the rural poor to surgical, maternal, child and general healthcare services. This successful specialized surgery was a collaboration among Dr. Holger Listle- Lead Surgeon , Dr. D. Kasudha and Dr. Denis Musasizi.

c) Performance Review for the Period: January- March 2025

a) Key Performance Indicators

S/N	Indicator	January	February	March	Total	Average
1	OPD Attendance	1,561	954	1,800	4,315	1,438
2	ANC Total Attendances	251	238	260	749	250
3	Deliveries In Unit	86	88	98	272	91
4	Ceasarean Section¹	37	27	39	103	34
5	Emergency Delivery Referrals To Other Units	05	04	05	14	05
6	Emergency Delivery Referrals From Other Units	07	13	18	38	13
7	Other Major Surgeries¹	01	04	04	09	03
8	Minor Surgeries¹	06	08	07	21	07
9	Obstetric Ultrasound Scan¹	126	131	132	389	130
10	Other Scan Investigations & Doppler¹	126	97	118	341	114
11	Hb Estimation¹	99	80	148	327	109
12	Staff CMEs	04	06	04	14	05
13	Private Ward Users¹	26	34	33	93	31
14	Blood Units Transfused¹	24	28	33	85	28
15	Admissions	286	228	320	834	278
16	Paid- For Lab Tests¹	13	26	21	60	20
17	Doctors' Consultations¹	215	216	160	591	197
18	Dentistry¹	136	120	175	431	144
¹ Direct Service Impact of Chaperone International initiatives N.B This number excludes the complementary contribution to general service delivery such as OPD visitations general ward admissions, normal deliveries, antenatal care, staff CMEs, HIV/AIDS Clinic, outreaches etc.		809	771	870	2,450	816

Summary:

The above analysis has highlighted specific interventions exclusively initiated by Chaperone International under the public- private partnership. During the months January to March 2025, the direct impact of the Chaperone International- Kanungu HC IV Kataate Hospital Project reached a minimum of **2,450** persons (**Average 816 persons per month**).

Kanungu HC IV has an approximated 100,000 population. Kanungu HC IV serves about 5,000 population per month including OPD, admissions, diagnostics and imaging, surgeries, HIV/AIDS Clinic, maternity services, dentistry, and outreaches.



The major improvement recorded in the quarter January- March 2025 has been Maternal and Child Health.

The total antenatal attendance of pregnant mothers has increased by 12.1% (from a monthly average of 223 in the previous quarter to 250 per month in the quarter), indicating enhanced utilization of prenatal services.

Deliveries in the unit have risen by 5.8% (from 86 to 91 per month). Notably, emergency cesarean sections have decreased by 8.1% (from 37 to 34), suggesting improved management of high-risk pregnancies and timely interventions.

There has also been a significant increase in obstetric scans (36.8% rise from 95 to 130) and Hepatitis B estimation (9% rise from 100 to 109). These improvements are evidence of the project's efforts in strengthening maternal healthcare services, enhancing diagnostic capabilities, and promoting better health outcomes for mothers and newborns.

Weak areas:

Total OPD visitations dropped from 5,971 (1,990 monthly average) to 4,315 (1,438 monthly average). February in particular recorded a record low turn-up of 954, largely attributed to the marked stockout of government- supplied medicines and reduced outreach programs. When hospitals consistently lack critical drugs, patients are forced to purchase them from private drugshops, often run by minimally- trained and sometimes untrained salespersons or seek alternative care, leading to reduced OPD attendance and potentially compromising health outcomes, in particular, for chronic diseases such as diabetes, hypertension but also for infectious diseases- malaria, diarrheal diseases etc. There is need for government to ensure reliable medication supply chains to restore patient confidence and ensure effective service delivery. With recent cuts by Uganda's major health sector donor, USAID, stakeholders must work at improving domestic financing, and improving efficiency.

1. Ganyu HS Nakuru	7. Ikingi SS Kampala
2. Ganyu HS Nakuru	8. Uganda Martyrs SS Ntungwe
3. MCSI Haysi, Ntungwe, Mukono	9. St. John's HS, Chunya, Mukono
4. Ntungwe SS, Mukono	10. St. Andrew's HS, Chunya, Mukono
5. St. Joseph's SS, Ntungwe, Mukono	11. St. Andrew's HS, Chunya, Mukono
6. St. Joseph's SS, Ntungwe, Mukono	12. St. Andrew's HS, Chunya, Mukono
7. Ikingi SS Kampala	13. St. Andrew's HS, Chunya, Mukono
8. Uganda Martyrs SS Ntungwe	14. St. Andrew's HS, Chunya, Mukono
9. St. John's HS, Chunya, Mukono	15. St. Andrew's HS, Chunya, Mukono
10. St. Andrew's HS, Chunya, Mukono	16. St. Andrew's HS, Chunya, Mukono
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13. St. Andrew's HS, Chunya, Mukono	19. St. Andrew's HS, Chunya, Mukono
14. St. Andrew's HS, Chunya, Mukono	20. St. Andrew's HS, Chunya, Mukono

Uganda is suffering a significant healthcare challenge with only 41% of the HCIIIs operational. HC IVs and district hospitals are also facing major staffing, equipment, and logistical challenges.

Project Financing and Sustainability:

A total of UGX. 48,937,486 was collected from the domestic user collections in this quarter.

A significant milestone has been achieved in the project's financing sustainability, with domestic funding now accounting for 51.76% of the total funding, surpassing donations which stand at 48.24%. The increase in domestic funding is a positive indicator of the project's long-term viability and its potential to continue delivering essential healthcare services beyond foreign assistance. To further consolidate these gains, it will be essential to continue strengthening local resource mobilization efforts, enhancing revenue collection strategies, and fostering strong partnerships with domestic funding sources. This will help ensure the project's sustainability and its ability to achieve its objectives in the long term.

Our domestic revenue collection has greatly improved, with most aspects at 100% collection and recovery of previous debts. Part of our success is attributed to recovery of arrears from Compassion International. Our paid- for laboratory requests are underperforming with limited prospects for sustaining the service, but they are a critical and integral part of our care system. Dentistry revenues have improved slightly. Ultrasound scan remains the surest sustainable intervention.

We appreciate the generous compassion received from our German partners led by Dr. Holger Listle to a tune of UGX. 45,606,945 donations (comprising 48.24% of the overall project expenditure).

In terms of expenditure, the project bears a huge burden of raising staff salaries. Domestic revenues contributed 35.1 % of the staff salaries and National Social Security Fund (NSSF) budget in this quarter, a major milestone in our self- sustainability prospects.

We have also effectively reduced our staff and administration expenses to only 13.26% and 2.14% respectively. We aim to implement more frugality measures in the next quarter.

The following targets have been achieved using 100% domestic financing;

- ✓ 35.1% contribution to staff salaries and NSSF
- ✓ All staff allowances (doctors' consultation, midwives'), canteen breakfast and refreshments.
- ✓ Staff Accommodation: payment of staff rent for 9 staff; 6 months January – June 2025.
- ✓ Theatre drugs, sundries and laboratory test kits.
- ✓ Dental supplies; dentures, crowns, alginate stone and repairs.



One of the major functions of domestic user fee collection is to provide essential theatre drugs, sundries and laboratory test kits.

- ✓ Infrastructure: Fencing of staff quarters, electricity and plumbing repairs, bills of quantities for planned dentistry, bills of quantities/ sizing and quotation for new solar system, repair of theatre doors, general ward ceiling and furniture repairs.



Domestic funding also caters for minor infrastructure projects such as fencing of staff quarters and repairs for plumbing and electricity.

- ✓ Cleaning materials.
- ✓ Ultrasound scan staff cover and supplies; sonopaper and sonogel.
- ✓ Health Unit Management Committee (HUMC) allowances/ contribution.
- ✓ November- December 2024 Medical Camp debts for transport, meals and histology of biopsy samples.
- ✓ Theatre linen; drapes and curtains.
- ✓ Office fuel and airtime.
- ✓ Stationery supplies. etc.



The project preserves and sustains donor interventions, such as maintenance of the solar system and theatre equipment.

Other achievements in the Quarter January- March 2025 include;

- Uganda Medical and Dental Practitioners' Council (UMDPC) Annual Practicing License (APL) and registration renewal for Dr. Holger Listle.
- Recruitment of 1 Medical Officer- Dr. Mike Tony Niwamanya, and 1 theatre nurse/ assistant- Ms. Susan Orikiriza.
- 1-day medical outreach on 12th March 2025 at Kampala- Rugyeyo in partnership with River of Life Mission.
- Hosting of 38 student nurses and midwives from Kisiizi School of Nursing and Midwifery on field training.
- Stakeholder engagement and resource mobilization.
- Official gazette of the Chaperone International logo as registered trademark/ copyright by Uganda Registration Services Bureau. This has been achieved in collaboration with our legal counsel, ASB Advocates.



THE REPUBLIC OF UGANDA
TRADEMARKS ACT CAP. 225
CERTIFICATE OF REGISTRATION



The Trademark shown above has been registered in Part A of the Register in the name of **Chaperone International Limited** in Class 44 under No. **UG/T/2024/83417** as of **June 5, 2024** in respect of: Medical services and medical education, community health, education and research, poverty eradication, human rights awareness and social welfare.

Disclaimer: Registration of this trademark gives no right to the exclusive use of the word "INTERNATIONAL" and the devices of the STARS, SUN, OPEN BOOK, CROSS and STETHOSCOPE except as represented.

Sealed at my direction, this 17th day of February, 2025



Digitally signed by
Tugume Mark
Location: Uganda
Registration Services
Bureau
Date: 2025.02.19
16:19:52 +03'00'

Registrar of Trademarks



THE REGISTRAR OF TRADEMARKS
P.O. BOX 6848
KAMPALA

Registration is for seven years from the date first above mentioned, and may then be renewed, and also at the expiration of each period of 10 years thereafter.

NOTE: Upon any change of ownership of this Trademark or change in address, application should AT ONCE be made to the Registrar to register the change.



March 12 2025 Medical Outreach at Kampala- Ruyeyo in partnership with River of Life Mission.

Medical outreaches bring essential healthcare services directly to the people where they live, significantly reducing barriers to access, including transportation costs and distances. The outreaches provide a range of services, including free consultations, health screenings, and dental health education, thereby promoting early detection and prevention of diseases. This approach has not only improved health outcomes but also empowered communities to take charge of their health.



Kisiizi School of Nursing Students attending a CME. Kanungu HC IV is a Uganda Nurses and Midwives' Examinations Board(UNMEB) - certified training and assessment centre.

Dentistry

Quarterly Performance of the Dentistry Department: January- March 2025.

PROCEDURE	MONTH			SUBTOTAL
	JANUARY	FEBUARY	MARCH	
TOOTH EXTRACTION	102	99	154	355
DENTAL FILLINGS	12	08	02	22
ROOT CANAL TREATMENT	08	02	06	16
SCALING AND POLISHING	05	03	01	09
FRENECTOMY	02	01	02	05
ABSCESS MANAGEMENT	05	07	09	21
PROSTHO AND ORTHO	02	00	01	03
TOTAL	136	120	175	431

We host the busiest dental clinic in Kanungu District. The department has fully recovered to now an average 144 clients per month, 82.4% of which were tooth extractions. 614 people received dental health education. The project maintained dental supplies such as dentures, crowns as well as handpiece oil, eugenol liquid and flowable composite shade A2.



Dentistry departmental staff. The department also hosted 2 trainees from Mengo Hospital and Medicare Health Training College- Kampala.

The department lacks digitalized Dental X-ray, a crucial diagnostic tool to detect and diagnose oral health issues that may not be visible during a routine visual examination such as tooth decay, abscesses, impacted teeth, and bone loss, allowing for early intervention and treatment. Regular dental X-rays can also help prevent more complex and costly problems from developing. In the new quarter, we aim to purchase 1 drum for keeping sterile gauze. We also hope to obtain support to build a new dentistry to solve the space challenge. In future, the department. We have also made strategies for community sensitization, such as;

MINISTRY OF HEALTH

BACK TO SCHOOL HEALTH PACKAGE

CHARTERONE INTERNATIONAL

FREE DENTAL CHECK-UP

For ALL Students

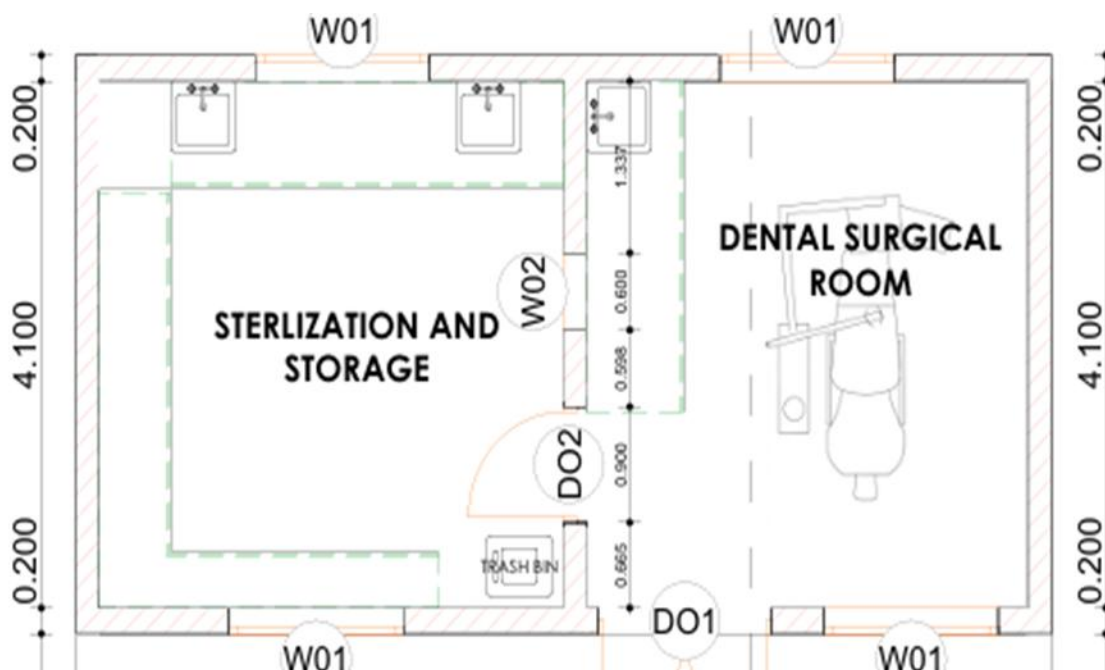
Open From
Mon 27
Fri 31
January

Book for free dental check up and consultation

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A Public Private Partnership Centre of Excellence

0772-393505 | 0760-934022 | 0777- 248118

The proposed upgrade of the dentistry will include a bigger operation area and a second room for sluice, sterilization and storage shelves. This expansion will enable us to increase our capacity, reduce wait times, achieve infection prevention and control, and improve the overall quality of care for our patients. Architectural drawings and bills of quantities have been prepared to this effect.



The planned new dentistry.

Surgical Services/ Operation Theatre:

Quarterly performance: January- March 2025.

Procedure	Jan	Feb	March	Total	Monthly Average
Caesarean section	37	27	39	103	34
Other Major Operations	01	04	04	09	03
Minor Operations	06	08	07	21	07
Total	44	39	50	133	44

In the months, January- March 2025, an average 34 caesarean sections were conducted per month in addition to an average 7 minor and 3 other major operations. Overall, 133 operations were carried out during this period. 85 units of safe blood were transfused. 327 persons also received Haemoglobin assessment, especially pregnant women. The new Universal Anaesthesia Machine (UAM) has greatly improved the quality of care. The operation theatre requires standard operation lamps, air conditioning (AC) and a new diathermy machine. The department also suffers an overburdened solar power system; maternity and general wards need an independent solar system.



Dr. Denis Musasizi, the project clinical coordinator, Dr. Mike Tony Niwamanya and Anaesthetic Officer Rukundo Justus in a major operation assisted by Nurse Onesmas Twengyeirwe.

Kanungu HC IV- Kataate remains a key referral for high- risk mothers. Most of the caesarean sections conducted are acute emergencies on mothers that have almost bled to death (post- partum haemorrhage). There is need for community and lower health

centre preparation for safe motherhood preparedness.



Imaging/ Ultrasound Scan Department

The Ultrasound Scan has conducted a total of 9,966 investigations since March 2020 when the service began; 1239 in 2020, 1085 in 2021, 2154 in 2022, 2204 in 2023, 2554 in 2024 and 730 so far in 2025.

YEAR	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEPT	OCT	NOV	DEC	TOTAL	MONTHLY AVERAGE
2020	00	00	75	119	88	127	104	116	99	136	329	46	1239	103.3
2021	68	81	97	87	73	58	78	123	104	119	118	79	1085	90.4
2022	82	202	218	211	193	202	227	177	171	150	187	134	2154	179.5
2023	156	161	148	119	193	279	267	228	152	194	183	124	2204	183.7
2024	218	151	128	209	218	194	224	252	260	239	245	216	2554	212.8

For the quarter January- March 2025, we served the record highest monthly turn- up since commencement of ultrasound scan services at Kanungu HC IV, Kataate, with majority users (84%) females and 16% males. 730 scan investigations were carried out.



Ultrasound Scan Quarterly Performance: January- March 2025.

EXAM	MONTH		
	JAN	FEB	MAR
OBSTETRIC	126	131	132
ABDOMINAL/PELVIC	93	73	91
GYNECOLOGY	17	10	19
SMALL PARTS	6	5	3
MUSCULOSKELETAL	4	4	2
ENDOCAVITARY	6	4	3
VASCULAR	0	1	0
TOTAL	252	228	250

Table 2: Number of clients attended to by their respective gender

EXAM	MONTH					
	JAN		FEB		MAR	
	F	M	F	M	F	M
Abdominal/Pelvic	62	31	40	33	57	34
Obstetric	126	N/A	131	N/A	132	N/A
Gynecological	17	N/A	10	N/A	19	N/A
Small parts	2	4	1	4	1	2
Musculoskeletal	4	0	3	1	0	2
Endocavitary (Transvaginal & Transrectal)	4	2	2	2	2	1
TOTAL	215	37	187	40	211	39

Challenges/ Recommendations;

- Lack of an uninterruptible power supply (UPS) to prevent power software damage and data loss when power surges during scans, thereby guaranteeing the highest standards of care.
- Lack of a reliable cover for emergency absence or during official leave for the sonographer. There is need to motivate staff- preferably midwives to attend on-job training in sonography.

In- Patient/ Admissions:

Kanungu District faces an unprecedented burden of fatal road accidents. The new Rukungiri- Kihiihi- Ishasha- Kanungu tarmac road by China- Henan Construction Company (CHICO) has been completed with a few defects of slippery surfaces on some slopes and sharp corners but the major problem is that majority cyclists and some drivers have not received any basic road safety training, which we would like to implement in collaboration with Uganda Police Force. Increased poverty and mental health issues have increased domestic violence and injuries. Malnutrition cases are also rampant.



Teamwork; a joint response to an accident emergency on general ward involving high school students. Statistics from the Uganda National Institute of Public Health (UNIPH) highlight road traffic injuries (RTIs) are a major public health problem, causing significant morbidity and mortality. A recent Global Burden of Disease study identifies RTIs as the sixth leading cause of death and fourth leading cause of disability adjusted life years (DALYs) in Uganda. The mortality rate from RTIs is at about 29 per 100,00 population much higher than the global average of 18 per 100,000 population. Careless driving accounts for about 10 deaths per day in Uganda.

The major challenge facing the inpatient department is limited bed capacity. We have proposed to the Benda Family- of Masya, Kanungu in the local user community to support us with beds for the children's ward.



The proposed Children's Ward that we have requested the Benda Family to support its furnishing with 16 beds; 8 for babies, and 8 for caretakers.

Human Resources for Health

No.	Cadre	Number	Status
1	Surgeon (Specialisation; Thoracic& Abdominal)	01	Part- time; only available during medical camps and virtual consultations.
2	Dental Surgeon (Specialisation: Endodontology)	01	
3	Consultant Ophthalmologist	01	
4	Dermatologist	01	
5	Medical Officers	02	Full- time
6	Anaesthetic Officers	02	
7	Sonographer	01	
8	Public Health Dental Officer (PHDO)	01	
9	Theatre Assisatants	02	
10	Dental Assistant	01	
11	Laboratory Assistant	01	
12	Nurses	04	
13	Midwives	03	
14	Project Administrator	01	
15	Accounts Assistant	01	
16	Records Assistant	01	
17	Advocate/ Legal Counsel	01	
18	Security Guards	02	
19	Porter/ Cleaners	02	
Total		29	



The doctors' moment; planning the day ahead, together- Dr. Holger(Director), Dr. Denis (Clinical Coordinator), Natalie, Lisa (guests) and Dr.Timothy (Incharge)



Dr. Holger addresses staff at a departmental meeting. Dr. Holger is the technical head of Chaperone International, and vision-bearer for the hospital project.





Precious staff: impactful human resources.



Kanungu HC IV supports 5 outreach sites in Muramba, Omumbuga, Ishaaya, Itembezo and Omukagashe.

General Challenges

- Congested dental unit; need for relocation and expansion. We propose near OPD on the lower side of the store.
- Limited bed capacity.
- Lack of theatre operation lights.
- Lack of neonatal incubators.
- Lack of basic ophthalmology/ eye equipment.
- Congested maternity ward; need to expand maternity ward, construct a post-operative ward.
- Fragmented OPD services. There is need for a one- stop OPD with all services to reduce turn- around time.
- Lack of a physical masterplan for the facility to guide future infrastructure developments.
- Lack of critical equipment e.g. dental X-ray, neonatal incubators, trolleys.
- Inadequate local revenues; user fees too low to support project sustainability- need to diversify domestic financing sources. Global price escalations did not spare medicine and related services.
- Low salaries for Chaperone International staff and a high cost for staff rent.

Major Activities for Quarter 4: FY 2024/ 2025.

- a) Furnishing of children's ward with beds.
- b) Construction of new dentistry.
- c) Installation of new solar system for maternity and general wards.
- d) Medical Camp: surgical, dental, ophthalmology and dermatological.
- e) Purchase of new project car.
- f) Staff and board training and capacity development.

1. Appreciation.

We appreciate the government of Uganda, Ministry of Health and Kanungu District Local Government led by Chairman Eng. Sam Kajojo, the Health Unit Management Committee, In-charge and all staff for their cooperation and skill. In a special way, we keep in our thoughts and prayers- the compassion and commitment of Dr. Holger Listle and friends in Germany, and beyond. They, through the collaboration of Chaperone International, are the lifeline of this project. Their generosity has enabled us to provide specialized services to the people of Uganda at the most modest cost. We appreciate the leadership and expertise of Dr. Holger Listle, founding director and lead surgeon, together with endodontologist Dr. Joachim Wegener for enabling international collaboration and skills transfer through the various medical camps. We appreciate local partners such as Compassion International, Dr. Sam Ruvuma, Benda family and village health teams.

Martin Atukwase,

Hospital Project Administrator.

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Pictorial



Ground- breaking for the construction of mortuary by Kanungu District Local Government led by District Chairperson Eng. Sam Kajojo, RDC Mr. Ambrose Amanyire Mwesigye, CAO, district councilors, Mayor and other district officials.



Students of Kinkiizi High School on a compound cleaning exercise.

